

January 25, 2021

Paula Gold-Williams
CPS Energy President & CEO
500 McCullough Ave, San Antonio, TX 78215

Dear Paula Gold-Williams,

As we prepare for our third dialogue around the FlexSTEP program goals and pending Request for Proposals, we want to discuss the following items: (s) -0.2 (t) 0.2 (s) -0.2, Tctsnob (s) -0.2 Ttis

